



## European Cluster Excellence Initiative Bronze Label Certificate:

**FIN014201604C160865**

# Arctic Safety and Security

was benchmarked according to a benchmarking approach developed and performed by the "European Secretariat for Cluster Analysis" of VDI/VDE Innovation + Technik GmbH ([www.cluster-analysis.org](http://www.cluster-analysis.org)). By participating in this benchmarking the cluster organization has expressed its interest in striving for cluster excellence and is awarded with the European Cluster Management Excellence label in BRONZE. The benchmarking took place on April 19<sup>th</sup>, 2016. The certificate expires on April 19<sup>th</sup>, 2018.

A handwritten signature in black ink, appearing to read "Thomas Lämmer-Gamp".

Thomas Lämmer-Gamp, Director

*European Secretariat for Cluster Analysis, Berlin*

A handwritten signature in black ink, appearing to read "Helmut Kergel".

Helmut Kergel, Director

*European Secretariat for Cluster Analysis, Berlin*