

CONVENTUS

Learning system for cooperatives

Conventus learning system as a suplement to the existing cooperative education and training model and a contribution to solving some of the cooperative movement's problems

Dr. Adam PIECHOWSKI National Cooperative Council, Poland

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Cooperative Movement in Poland

First cooperatives

- First pre-cooperative society 1816 (multipurpose farmers' society)
- First cooperative bank 1861
- First consumers' cooperative 1869
- First cooperative saving and credit society 1890

Brilliant development in the time of Poland's partition (before WW1)

- 3,745 cooperative societies with 1.5 million members
- Important economic, social and patriotic role in the struggle against Russian, German and Austrian oppression

• Further growth in independent 2nd Republic of Poland (1918-1939)

- excellent legislation (law of 1920)
- 22.6 thousand coops, 2.1 million members (1930)
- well established education/training system (own cooperative schools)



Cooperative Movement in Poland after WW2 in the communist system (1945-1989)

- Cooperative movement in the central planning system:
 - subordinated to the state/communist party
 - centralized
 - bureaucratized
 - monopolizing some sectors of economy
 - used as a tool of the collectivization in agriculture
- **Huge economic growth** of the movement (15 thousand coops, 15 million members, 12% GDP)
- Large education/training system (cooperative schools, training centres, cooperative faculties/institutes at the universities)
- Weak democratic structures, disappearance of cooperative identity



Cooperative Movement in Poland after 1990

- Bad image of the cooperative movement among politicians/journalists/society
 co-ops treated as the remnants of the old system
- Lack of confidence into cooperatives
- Liquidation of the centralized structure, but also of the educational/training system
- Lack of knowledge how to operate in the free market economy, lack of young generation of modern cooperative managers
- Bankruptcies & liquidations of many cooperatives, transformations into limited companies
- Decrease: No of coops on 50%, No of employees on 60%, share in GDP to 1%



Cooperative Movement in Poland after 2000 and joining EU (1/05/2004)

- Consolidation & modernization of some sectors (dairy, banking)
- Success of a new co-op sector credit unions (90-ies)
- **Emergence of new sectors** co-op farmers' groups, social co-ops (2006)
- Stabilization of cooperative organizations: National Cooperative Council, sectoral unions, training activities
- Growing interest in coops among some groups of young people
- Multinational projects

BUT still:

- > Bad image among mainstream politicians and mass media
- Lack of appropriate, supportive legislation (cooperative law of 1982!)
- ➤ **Absence of information on cooperative system** in school/university programmes
- > Insufficient education/training



Cooperative Movement in Poland at present

- 15 cooperative sectors
- 8,500 cooperative societies
- 8 million individual members
- 300 thousand jobs
- 1% share in GDP
- important social role



Training courses conducted by NCC and sectoral unions

- long-term courses addressed to concrete groups (auditors, liquidators, members of supervisory councils...)
 - => some general knowledge on coop system
- short-term trainings addressed to coop employees/managers
 - => mainly new legal provisions regarding coops, fiscal, bookkeeping issues, marketing, quality management, European funds...
- > Trainings usually paid by participants/coops, conducted by own experts or contracted external trainers
- Very traditional (lectures, workshops in organizers' premises) => modern trainings hardly used (active workshops, e-learning...)



Other training/educational activities

- Universities (agricultural, economics, faculties of law, social policy...) –
 cooperative issues hardly present in curricula of general studies
 - resulting not from university's teaching policies but from individual involvement/interest of the student, lecturers, tutors...
 - ➢ if so, usually as facultative subject, sometimes taken up by students in their BA/MA/PhD thesis
 - > few attempts to organize postgraduate studies for coop managers (private economics universities)
- Various educational activities in the frameworks of European/national projects conducted by coop organizations, associations, foundations...
 - mainly social coops, cooperative farmers' groups...
 - mainly concerning establishing, sometimes also conducting, managing...



- Resolution of the 5th Congress of Polish Cooperative Movement (2012)
 - > calls on **government** for reintroducing cooperative issues into educational programs/systems of all levels and restoring secondary schools with cooperative profile
 - calls on cooperatives to intensify training processes for cooperators, in particular for managerial staff => obligatory, certified training for members of supervisory councils
 - calls on NCC to prepare a modern, interactive, complex training system and to develop cooperation with universities and research institutes



- Expert's Statement and Recommendations prepared for the Working Group for Education on Social Economy/Ministry of Labour and Social Policy concerning cooperative education (2013)
 - most of existing educational activities have practical /technical character, helping coop managers/employees to solve their everyday problems, but there is a need for more issues concerning cooperative history, tradition, values that contribute to built cooperative identity and ethos among them
 - need for trainings on establishing new coop societies (beside social coops and coop farmers' groups sectors)
 - ➤ need for searching financing sources (from EU, national funds) some training courses too expensive for the potential participants
 - need for modern handbooks and training tools (most of handbooks outdated, lack of interactive tools, of e-learning system)
 - need to involve more educational staff at the universities (researchers, lecturers...) interested in coop movement
 - > need for more intensive transnational cooperation in the field of cooperative education



• Expert's Statement and Recommendations prepared for the Working Group for Education on Social Economy/Ministry of Labour and Social Policy concerning cooperative education (2013) – general statement:

Educational/training system for Polish cooperative movement should be:

- > systematic, included into state's educational policies
- > complex, conducted on all levels, concerning not only technical issues, but also general knowledge on cooperative movement
- integrated, conducted in large partnerships (also on multinational plan), of cooperative organizations, universities, civic associations, local governments...



- New approach to cooperative education when compared with existing learning systems:
 - > innovative tools: on-line training, self-learning, self-evaluation
 - > stress on history, ideology, status of cooperative movement as well as meaning of "cooperative membership" hardly present in Polish training programmes (Modules 1 & 2)
 - > approach based on "group process" (module 5) almost inexistent in Polish traditional training system
 - > flexibility & adaptability to various needs (countries, sectors, levels of knowledge)



"BONUS"

CONVENTUS as a platform of building knowledge on cooperative systems in other countries (status, history, legislation, organizational structure ...) and exchange of best practices

=> Important also for students, people from universities, research institutes, politicians, journalists...



- Possible stakeholders in Poland:
 - > cooperative unions, organizations, associations, private companies involved in cooperative education
 - universities interested in enlarging cooperative issues in their curricula (e.g. Institute of Social Policy of the University of Warsaw)
 - governmental institutions (e.g. Ministry of Labour and Social Policy, Ministry of Agriculture and Rural Development)
 - > local governments interested in developing cooperatives in their communities



Possible obstacles:

- ➤ lack of confidence and lack of skills in using modern learning tools (on-line training) cooperators, mainly from the countryside and small towns "conservative"
- weak knowledge of foreign languages (even if the material of Conventus Polski is translated, the full potential of its exploitation requires knowledge at least of English
- ▶ lack of formal certification at the ends of course very important for some persons



To sum up:

- CONVENTUS learning system may be a valuable supplement to the existing educational/training system for cooperatives in Poland, and may contribute to overcome several problems and weaknesses of Polish cooperatives; it has a big potential to interest several stakeholders from inside and outside cooperative movement
- > However, it must be very well adapted to the reality of Poland, to new problems that are emerging, to the needs of potential users
- > It must be user-friendly as much as possible!





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Thank you

for your attention!

Adam PIECHOWSKI piechowskia@krs.com.pl





